

**RICHARD CHALLONER SCHOOL**  
(A company limited by guarantee)  
**ANNUAL REPORT AND FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 31 AUGUST 2021**

**RICHARD CHALLONER SCHOOL**  
**(A company limited by guarantee)**

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**RICHARD CHALLONER SCHOOL**  
**(A company limited by guarantee)**

**REFERENCE AND ADMINISTRATIVE DETAILS**  
**FOR THE YEAR ENDED 31 AUGUST 2021**

<b>Members</b>	Mr Mark Draper Monsignor Matthew Dickens (Vicar General) Mr Paul McCallum
<b>Trustees</b>	Mr Mark Draper, Chairman Mrs Patricia O'Connell, Foundation Governor Mrs Stephanie Harvey, Staff Governor Mr John Sabourin, Foundation Governor & Chair of Finance Committee Mr Franco D'Agostino, Foundation Governor Mr Francis Corrigan, Foundation Governor Mrs Monica Guntrip, Foundation Governor Mr Brian O'Neill, Staff Governor Father Ignatius Edet, Foundation Governor (appointed 29 January 2021) Mr Kevin Beatty, Foundation Governor Mrs Nikki Cloudsdale, Co-Opted Governor Mr Sean Maher, Headteacher Mrs Nickola Mason, Parent Governor Mr Timothy Povey, Parent Governor Mr Daren King, Local Representative Governor
<b>Company registered number</b>	07718002
<b>Company name</b>	Richard Challoner School
<b>Registered office</b>	Manor Drive North New Malden Surrey KT3 5PE
<b>Principal operating office</b>	Manor Drive North New Malden Surrey KT3 5PE
<b>Company secretary</b>	Mr Reg Baker
<b>Senior management team</b>	Mr Sean Maher, Headteacher and Accounting Officer Mr Neil Henderson, Deputy Headteacher Mr Ian O'Brien, Deputy Headteacher Mr Matt Webber, Deputy Headteacher Mr David Steele, Senior Assistant Headteacher Mrs Rose Costello, Assistant Headteacher Mr Mark Cox, Assistant Headteacher Mrs Catherine Verdin, Assistant Headteacher

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**REFERENCE AND ADMINISTRATIVE DETAILS (CONTINUED)**  
**FOR THE YEAR ENDED 31 AUGUST 2021**

**Independent auditors** Landau Baker Limited  
Chartered Accountants  
Statutory Auditors  
Mountcliff House  
154 Brent Street  
London  
NW4 2DR

**Bankers** Lloyds TSB Bank plc  
P O Box No 1000  
BX1 1LT

**Solicitors** Winckworth Sherwood  
Minerva House  
5 Montague Close  
London  
SE1 9BB

**RICHARD CHALLONER SCHOOL**  
**(A company limited by guarantee)**

**TRUSTEES' REPORT**  
**FOR THE YEAR ENDED 31 AUGUST 2021**

The Trustees present their annual report together with the financial statements and auditors' report of the charitable company for the year 1 September 2020 to 31 August 2021. The annual report serves the purposes of both a Trustees' report and a directors' report under company law.

**Structure, governance and management**

**a. Constitution**

The academy is a charitable company limited by guarantee and an exempt charity.

The charitable company's Memorandum and articles of Association is the primary governing document of the academy.

The Trustees of Richard Challoner School are also the directors of the charitable company for the purposes of company law.

The charitable company is known as Richard Challoner School.

Details of the Trustees who served during the year and to the date these accounts are approved, are included in the Reference and administrative details on page 1.

**b. Members' liability**

Each member of the charitable company undertakes to contribute to the assets of the charitable company in the event of it being wound up while they are a member, or within one year after they cease to be a member, such amount as may be required, not exceeding £10, for the debts and liabilities contracted before they ceased to be a member.

**c. Trustees' indemnities**

Subject to the provision of Companies Act, every governor or other officer of the charitable company shall be indemnified out of the assets of the charitable company against any liability incurred by them in that capacity in defending any proceedings, whether civil or criminal, in which judgement is given in favour or in which they are acquitted or in connection with any application in which relief is granted to them by the court from liability for negligence, default, breach of duty or breach of trust in relation to the affairs of the Charitable Company.

**d. Method of recruitment and appointment or election of Governors**

The Governors are appointed under the terms of the Academy's articles of association:

- The Headteacher
- Foundation Governors ( Appointed by the Archbishop of the R.C. Diocese of Southwark)
- Staff Governors ( elected by staff employed at the school)
- A minimum of two Parent Governors ( elected by Parents at the school)
- Local Representative Governor ( Appointed by the Governing Body)
- Any Governors elected by the Secretary of State for Education
- Up to 2 co-opted Governors ( appointed by the Governing Body)

The term of office for any Governor shall be four years. The Headteacher's term of office runs parallel with his contract of employment. Subject to remaining eligible to be a particular type of Governor any Governor may be reappointed or re-elected, up to a maximum of three terms of office.

**e. Policies adopted for the induction and training of Governors**

During the period under review the governors held twice termly full governing body meetings. The training and induction provided for new governors will depend on their existing experience. Where necessary an induction will provide training on charity and educational legal and financial matters. All new governors are given a tour of the Academy and the chance to meet with staff and students. All governors are provided with copies of policies, procedures, minutes, accounts, budgets, plans and other documents that they will need to undertake their role as trustees and directors of the Charitable Company.

**RICHARD CHALLONER SCHOOL**  
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**TRUSTEES' REPORT (CONTINUED)**  
**FOR THE YEAR ENDED 31 AUGUST 2021**

**Structure, governance and management (continued)**

**f. Organisational structure**

The Charitable Company has established a management structure to enable its efficient running. The structure consists of two levels: the Governors and the Executive who are the Senior Leadership Team.

The Governing Body has considered its role thoughtfully and decided that the role of the Governors is to approve the strategic direction and objectives of the Charitable Company and monitor its progress towards these objectives.

The Governing Body has approved a scheme of delegation which sets out a statement on the system of internal control, responsibilities, a scheme of delegation and terms of reference.

Governors are responsible for setting general policy, adopting an annual plan and budget, monitoring the Charitable Company by use of budgets and making major decisions about the direction of the Charitable Company, including capital expenditure and senior staff appointments.

**g. Arrangements for setting pay and remuneration of key management personnel**

Key Management personnel are paid in line with market standards and reviewed annually by the Pay Committee.

**h. Trade union facility time**

**Relevant union officials**

Number of employees who were relevant union officials during the year	2
Full-time equivalent employee number	2

**Percentage of time spent on facility time**

Percentage of time	Number of employees
0%	-
1%-50%	-
51%-99%	-
100%	-

<b>Percentage of pay bill spent on facility time</b>	<b>£</b>
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Total cost of facility time	-
Total pay bill	6,617,501
Percentage of total pay bill spent on facility time	- %

**Paid trade union activities**

Time spent on paid trade union activities as a percentage of total paid facility time hours	- %
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**i. Related parties and other connected charities and organisations**

The Academy does not have related parties or other connected charities and organisations.

**RICHARD CHALLONER SCHOOL**  
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**TRUSTEES' REPORT (CONTINUED)**  
**FOR THE YEAR ENDED 31 AUGUST 2021**

**Objectives and activities**

**a. Objects and aims**

The principal object and activity of the Charitable Company is the operation of Richard Challoner School to provide Catholic education in New Malden for Catholic boys living in the South West London area.

In accordance with the articles of association the Charitable Company has adopted a "Scheme of Government" approved by the Secretary of State for Education. The Scheme of Government specifies, amongst other things, the basis for admitting students to the Academy, the catchment area from which the students are drawn, and that the curriculum should comply with the substance of the national curriculum.

**b. Objectives, strategies and activities**

The main objectives of the Academy during the period ended 31 August 2021 are summarised below:

- to ensure that every child enjoys the same high quality education in terms of resourcing, tuition and care;
- to raise the standard of educational achievement of all pupils;
- to improve the effectiveness of the Academy by keeping the curriculum and organisational structure under continual review
- to provide value for money for the funds expended;
- to comply with all appropriate statutory and curriculum requirements;
- to conduct the Academy's business in accordance with the highest standards of integrity, probity and openness.

To ensure that COVID recovery is appropriate for all students emotionally, socially and academically.

The Academy's vision is to create or offer:

- a strong ethos of achievement leading to continuously improving standards;
- personal confidence and character development;
- appropriate thinking skills, problem solving skills and leadership

This is achieved through developing:

- a sense of personal identity;
- a sense of belonging and loyalty to the school community
- an emphasis on personal and community responsibility;
- a positive learning climate in terms of the nature of courses offered and teaching styles utilised;
- positive relationships with external partners

**c. Public benefit**

In setting the objectives, the Governors have given careful consideration to the Charity Commission's general guidance on public benefit and in particular to its supplementary public benefit guidance on advancing education.

**Strategic report**

**Achievements and performance**

**a. Key performance indicators**

- Though there is no national data available for student outcomes the 2019 data shows that the school achieved outstanding academic results putting Richard Challoner School in the top boys' comprehensive schools in the country. All indicators at KS4 demonstrated the school was performing well above average compared to national and local averages. Every indicator suggests that the school remains amongst the top performing non-selective schools in the country.

**RICHARD CHALLONER SCHOOL**  
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**TRUSTEES' REPORT (CONTINUED)**  
**FOR THE YEAR ENDED 31 AUGUST 2021**

**Strategic report (continued)**

**Achievements and performance (continued)**

**a. Key performance indicators (continued)**

- The number of applicants to the school remains strong and we are heavily oversubscribed with over five applicants for every place available. The school has maintained a stable staff and managed to increase both teaching and support staff for students with an EHC plan.

- The school continued to offer a broad range of wider curriculum events and whilst a musical, many drama productions, numerous music concerts and two art exhibitions were all planned, many were postponed because of the coronavirus pandemic. On the sports field the school continues to have significant success and played over 200 competitive fixtures against other schools in the last year before the pandemic. We are still the only comprehensive school in Kingston to offer regular sport on Saturday mornings. A wide range of students participate in this fantastic wider curriculum offer.

The school is recognised as a Leading Edge school. One of less than 150 schools nationally and has won awards detailed in SSAT's Framework for Exceptional Education for Principled Curriculum Design, Professional Learning and Engaging with Evidence and Research.

The school has been appointed as a Mental Health Cluster school leading over 8000 students across 15 different schools to improve early intervention and provide mental health support.

- The school has achieved the World Class Schools Quality Mark and was the first all boys school in the country to be awarded this quality mark. Results should be in the top 10% of schools nationally. The gap between PPG and non PPG students remains much smaller than the national average. We have consistently been in the top ten non-selective boys' schools for progress nationally.

- The school was on course to meet all key development areas prior to the pandemic which had a significant impact on private income and catering income.

- The school successfully completed two conditional improvement fund projects. One focusing on site security including a brand new CCTV system and the other providing a new two classroom block for teaching Business, Economics, Law and Politics. In addition to this, the Xavier provision for post 16 students with moderate learning needs was expanded to include a new refurbished teaching space and a new intruder alarm system was fitted for the whole site.

**b. Going concern**

After making appropriate enquiries, the board of Trustees has a reasonable expectation that the academy has adequate resources to continue in operational existence for the foreseeable future. For this reason they continue to adopt the going concern basis in preparing the financial statements. Further details regarding the adoption of the going concern basis can be found in the accounting policies.

The pandemic required the school to adapt swiftly to a range of challenges both pedagogical, pastoral and financial. Good systems and leadership across the school allowed us to respond quickly and decisively to ensure that students all received an excellent package of home learning and pastoral support. The work done by governors and the finance team in terms of preparing our finances and ensuring a level of reserves meant that while income was lost this should have no discernible effect on the day to day running of the school or detrimental impact on our students.

**RICHARD CHALLONER SCHOOL**  
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**TRUSTEES' REPORT (CONTINUED)**  
**FOR THE YEAR ENDED 31 AUGUST 2021**

**Financial review**

The Charitable Company was incorporated on 26th July 2011 and commenced operating as an academy school on 17th August 2011. No activities were carried on by the company from the date of incorporation until the 17th August 2011 when the net assets of the Richard Challoner School were transferred to the Charitable Company.

Most of the Academy's income is obtained from the Education Skills Funding Agency (E.S.F.A) in the form of recurrent grants, the use of which is restricted to particular purposes. The grants received from the E.S.F.A. during the period ended 31 August 2020 and the associated expenditure are shown as restricted funds in the Statement of Financial Activities.

The Academy also received grants for fixed assets from the E.S.F.A.. In accordance with the Charities Statement of Recommended Practice, "Accounting for Reporting by Charities" (SORP 2005), such grants are shown in the Statement of Financial Activities as restricted income in the fixed asset fund. The restricted fixed asset fund balance is reduced by annual depreciation charges over the expected useful life of the assets concerned.

Under the Charities SORP, it is necessary to charge projected deficits on the Local Government Pension Scheme, which is provided to support staff, to a restricted fund. This results in reducing reserves shown in the total funds of the Academy. It should be noted that this does not present the Academy with any current liquidity problem. The employer contributions have been assessed and they remain the same level as before the academy was established in order to bring a further reduction in this pension deficit in future, although this may not be achieved until stock market investment values start to recover.

**a. Reserves policy**

The definition of reserves in the SORP is 'that part of a charity's income funds that is freely available for its general purposes'. This definition of reserves therefore normally excludes:

- o permanent endowment funds
- o expendable endowment funds
- o restricted income funds
- o any part of unrestricted funds not readily available for spending, specifically income funds which could only be realised by disposing of fixed assets held for charitable use

'Reserves' are therefore the resources the Academy has or can make available to spend for any or all of the Academy's purposes once it has met its commitments and covered its other planned expenditure. More specifically 'reserves' are income which becomes available to the Academy and is to be spent at the trustees' discretion in furtherance of any of the Academy's objects (sometimes referred to as 'general purpose' income) but which is not yet spent, committed or designated (i.e. is 'free').

The level of reserves held takes into account the nature of income and expenditure streams, the need to match them with commitments, including future capital projects, and the nature of reserves. The governors will keep this level of reserves under review at each Finance Committee meeting and aim to build and maintain the reserves level by entering into cost effective agreements as noted in Objectives and Activities above, whilst in keeping with the principal object of the Academy.

Total reserves at the 31 August 2021 amounted to a deficit of £1,499,941 (2020: deficit of £373,164). The income fund reserves at the year end amounted to £377,576 (2020: £313,469).

The amount of designations made in relation to the unrestricted reserves totals to £NIL.

Within the reserves policy users should note that, because of accounting for the Local Government Pension Scheme (LGPS), the Academy recognises a significant pension fund deficit totalling to £3,045,000 (2020: £2,029,000). This deficit is included within restricted funds. This does not lead to an immediate liability for this amount. Similarly, if there were a pension surplus included in the restricted fund this would not create an immediately realisable asset that can be released straight away and expended for the specific purposes of that fund.

Users should also note that a surplus or deficit position of the pension scheme would generally result in a cash flow effect for the Academy Trust in the form of an increase or decrease in employers' pension contributions over a period of years. The Academy Trust thus takes this fact into account when reviewing current business plans and budgets, ascertaining how the pension costs might affect budgets in the future. On the basis that increased pension contributions should generally be met from the Academy Trust's budgeted annual income, whilst the deficit might not be eliminated, there should be no actual cash flow deficit on the fund or direct impact on the unrestricted reserves of the Academy Trust due to the recognition of the deficit.

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**TRUSTEES' REPORT (CONTINUED)**  
**FOR THE YEAR ENDED 31 AUGUST 2021**

**b. Principal risks and uncertainties**

The Companies Act 2006 s417 (3b) requires disclosure of the principal risks and uncertainties facing a company.

The Academy is exposed to a number of financial risks including credit, cash flow and liquidity risks. Given the Academy's exposure to financial instruments being limited, the exposure principally relates to bank balances, cash and trade creditors, with limited trade (and other) debtors. The academy's system of internal controls ensures risk is minimal in these areas.

A risk register has been established and is updated regularly. Where appropriate, systems or procedures have been established to mitigate the risks the Academy faces. Internal control risks are minimised by the implementation of procedures for authorisation of all transactions and projects.

The governors have assessed the major risks to which the Academy is exposed, in particular those relating to the specific teaching, provision of facilities and other operational areas of the Academy, and its finances. The governors have implemented a number of systems to assess risks that the school faces, especially in the operational areas (e.g. in relation to teaching, health and safety, bullying and school trips) and in relation to the control of finance. They have introduced systems, including operational procedures (e.g. vetting of new staff and visitors, supervision of school grounds) and internal financial controls (see below) in order to minimise risk. Where significant financial risk still remains they have ensured they have adequate insurance cover.

The academy has an effective system of internal financial controls and this is explained in more detail in the Governance Statement.

It should also be noted that procedures are in place to ensure compliance with health and safety of staff and pupils.

**Fundraising**

The academy engages in fundraising throughout the academic year, both for specific projects and to augment the annual education budget. There are a variety of fundraising events that we run during the academic year: Christmas Fair, Music Concerts, Rough Sleepers Initiative and a number MUFTI days (pupils wear own clothes). The School PTA also run a number of fundraising events during the year. The income and expenditure pertaining to these events (including the allocation of funds) is independently reviewed by the Responsible Officer, who reports the findings directly to the board of governors as part of the overall financial review.

The board of governors also directly respond to any complaints that arise pertaining to fundraising events, with the Responsible Officer acting as an independent intermediary if deemed to be necessary.

**Plans for future periods**

As the school moves out of the pandemic we have ambitious plans to drive development forward ensuring our students and staff remain safe, their wellbeing is supported and they are able to work and learn effectively.

1. Developing oracy and literacy across the curriculum to improve student outcomes and communication skills.
2. Develop the Challoner Challenge which encourages all students to get involved in the wider curriculum as well as opportunities outside of school for personal development and growth.
3. COVID recovery looking to focus on pastoral, social, wellbeing and academic gaps.
4. Further developing our environmental strategy with a focus on recycling and rewilding.
5. Building on the systems already in place at KS3 to track progress and attainment.
6. To move towards a geographically sensible multi academy trust
7. To lead as a trailblazer supporting 8000 students from different schools across the borough in relation to mental health and wellbeing

The school pavilion project has been delayed due to the pandemic and the UK's exit from the EU, both affecting lead times for materials. This is due for completion in January 2022 and will further enhance our wider curriculum offer.

Richard Challoner will seek to ensure that all current provision relating to wider curriculum opportunities, in class support, small class sizes and the broad curriculum offer will be maintained despite continued budget pressures particularly in relation to financial pressure caused by the pandemic and high needs block funding.

The school will work with other stakeholders such as SSAT, World Class Schools, Teach SouthEast, Xavier Trust etc. to continue to develop their strategic vision to ensure a world class education and be a beacon for good practice nationally.

**RICHARD CHALLONER SCHOOL**  
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**TRUSTEES' REPORT (CONTINUED)**  
**FOR THE YEAR ENDED 31 AUGUST 2021**

The Headteacher will continue to work strategically with the Diocese and the Local Authority to help input and steer the future direction of Catholic school, Kingston schools and education for children with SEND.

**Funds held as custodian trustee on behalf of others**

The Academy Trust and Trustees did not act as Custodian Trustee during the current or previous period.

**Auditor**

Insofar as the governors are aware:

- there is no relevant audit information of which the charitable company's auditors are unaware, and
- that Trustees have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditors are aware of that information.

The report was approved was approved by order of the members of the Governing Body, as the company directors, on 18 November 2021 and signed on its behalf by



**Mr John Sabourin**  
**Chair of Finance Committee**

**RICHARD CHALLONER SCHOOL**  
**(A company limited by guarantee)**

**GOVERNANCE STATEMENT**

**Scope of responsibility**

As Trustees, we acknowledge we have overall responsibility for ensuring that Richard Challoner School has an effective and appropriate system of control, financial and otherwise. However, such a system is designed to manage rather than eliminate the risk of failure to achieve business objectives, and can provide only reasonable and not absolute assurance against material misstatement or loss.

As Trustees, we have reviewed and taken account of the guidance in DfE's Governance Handbook and competency framework for governance.

The board of Trustees has delegated the day to day responsibility to the Headteacher, as accounting officer, for ensuring financial controls conform with the requirements of both propriety and good financial management and in accordance with the requirements and responsibilities assigned to it in the funding agreement between Richard Challoner School and the Secretary of State for Education. They are also responsible for reporting to the board of Trustees any material weaknesses or breakdowns in internal control.

**Governance**

The information on governance included here supplements that described in the Trustees' report and in the Statement of Trustees' responsibilities. The board of Trustees has formally met 6 times during the year.

Attendance during the year at meetings of the board of Trustees was as follows:

<b>Trustee</b>	<b>Meetings attended</b>	<b>Out of a possible</b>
Mr Mark Draper, Chairman	6	6
Mrs Patricia O' Connell, Foundation Governor	5	6
Mrs Stephanie Harvey, Staff Governor	5	6
Mr John Sabourin, Foundation Governor & Chair of Finance Committee	5	6
Mr Daren King, Local Representative Governor	6	6
Mr Francis Corrigan, Foundation Governor	6	6
Mrs Nickola Mason, Parent Governor	4	6
Mr Brian O'Neill, Staff Governor	3	6
Mrs Monica Guntrip, Foundation Governor	5	6
Mr Kevin Beatty, Foundation Governor	4	6
Mrs Nikki Cloudsdale, Co-Opted Governor	3	6
Mr Sean Maher, Headteacher	6	6
Mr Timothy Povey, Parent Governor	5	6
Mr Franco D'Agostino, Foundation Governor	6	6
Father Ignatius Edet, Foundation Governor	1	3

The Finance General Purposes Risk & Audit Committee is a sub committee of the main board of Trustees. Its purpose is to make sure that the academy is following ESFA's financial regulations.

Attendance during the year at meetings was as follows:

<b>Trustee</b>	<b>Meetings attended</b>	<b>Out of a possible</b>
Mr John Sabourin, Chair of Finance Committee	6	6
Mr Francis Corrigan	5	6
Mr Sean Maher	6	6
Mr Franco D'Agostino	6	6
Mr Mark Draper	6	6
Mrs Stephanie Harvey	6	6
Mr Timothy Povey	6	6

**RICHARD CHALLONER SCHOOL**  
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**GOVERNANCE STATEMENT (CONTINUED)**

**Governance (continued)**

**Review of value for money**

As accounting officer, the Headteacher has responsibility for ensuring that the academy delivers good value in the use of public resources. The accounting officer understands that value for money refers to the educational and wider societal outcomes achieved in return for the taxpayer resources received.

The accounting officer considers how the academy's use of its resources has provided good value for money during each academic year, and reports to the board of Trustees where value for money can be improved, including the use of benchmarking data where appropriate. The accounting officer for the academy has delivered improved value for money during the year.

**The purpose of the system of internal control**

The system of internal control is designed to manage risk to a reasonable level rather than to eliminate all risk of failure to achieve policies, aims and objectives. It can, therefore, only provide reasonable and not absolute assurance of effectiveness. The system of internal control is based on an on going process designed to identify and prioritise the risks to the achievement of academy policies, aims and objectives, to evaluate the likelihood of those risks being realised and the impact should they be realised, and to manage them efficiently, effectively and economically. The system of internal control has been in place in Richard Challoner School for the year 1 September 2020 to 31 August 2021 and up to the date of approval of the annual report and financial statements.

**Capacity to handle risk**

The board of Trustees has reviewed the key risks to which the academy is exposed together with the operating, financial and compliance controls that have been implemented to mitigate those risks. The board of Trustees is of the view that there is a formal ongoing process for identifying, evaluating and managing the academy's significant risks that has been in place for the year 1 September 2020 to 31 August 2021 and up to the date of approval of the annual report and financial statements. This process is regularly reviewed by the board of Trustees.

**The risk and control framework**

The academy's system of internal financial control is based on a framework of regular management information and administrative procedures including the segregation of duties and a system of delegation and accountability. In particular, it includes:

- comprehensive budgeting and monitoring systems with an annual budget and periodic financial reports which are reviewed and agreed by the board of Trustees
- regular reviews by the Finance General Purposes Risk & Audit Committee of reports which indicate financial performance against the forecasts and of major purchase plans, capital works and expenditure programmes
- setting targets to measure financial and other performance
- clearly defined purchasing (asset purchase or capital investment) guidelines
- identification and management of risks, including the preparation of internal scrutiny reports as required by the ESFA.

The board of Trustees has delegated the above responsibilities to individual trustees based on their appropriate skill set, as identified within the self evaluation process undertaken annually.

The appointee's role includes giving advice on financial matters and performing a range of checks on the academy's financial systems. On a semi annual basis, the appointee reports to the board of trustees on the operation of the systems of control and on the discharge of the trustees' financial responsibilities.

**RICHARD CHALLONER SCHOOL**  
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**GOVERNANCE STATEMENT (CONTINUED)**

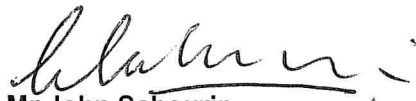
**Review of effectiveness**

As accounting officer, the Headteacher has responsibility for reviewing the effectiveness of the system of internal control. During the year in question the review has been informed by:

- the work of the external auditors;
- the financial management and governance self assessment process;
- the work of the executive managers within the academy who have responsibility for the development and maintenance of the internal control framework.

The accounting officer has been advised of the implications of the result of their review of the system of internal control by the committee and a plan to address weaknesses and ensure continuous improvement of the system is in place.

Approved by order of the members of the Board of Trustees on 18 November 2021 and signed on their behalf by:



**Mr John Sabourin**  
Chair of Finance Committee



**Mr Sean Maher**  
Accounting Officer

**RICHARD CHALLONER SCHOOL**  
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**STATEMENT ON REGULARITY, PROPRIETY AND COMPLIANCE**

As accounting officer of Richard Challoner School I have considered my responsibility to notify the academy board of Trustees and the Education & Skills Funding Agency (ESFA) of material irregularity, impropriety and non-compliance with terms and conditions of all funding received by the academy, under the funding agreement in place between the academy and the Secretary of State for Education. As part of my consideration I have had due regard to the requirements of the Academies Financial Handbook 2020.

I confirm that I and the academy board of Trustees are able to identify any material irregular or improper use of all funds by the academy, or material non-compliance with the terms and conditions of funding under the academy's funding agreement and the Academies Financial Handbook 2020.

I confirm that no instances of material irregularity, impropriety or funding non-compliance have been discovered to date. If any instances are identified after the date of this statement, these will be notified to the board of Trustees and ESFA.



**Mr Sean Maher**  
**Accounting Officer**  
Date: 18 November 2021

**RICHARD CHALLONER SCHOOL**  
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**STATEMENT OF TRUSTEES' RESPONSIBILITIES**  
**FOR THE YEAR ENDED 31 AUGUST 2021**

The Trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for preparing the Trustees' report and the financial statements in accordance with the Academies Accounts Direction published by the Education and Skills Funding Agency, United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice) and applicable law and regulations.

Company law requires the Trustees to prepare financial statements for each financial year. Under company law, the Trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the charitable company and of its incoming resources and application of resources, including its income and expenditure, for that period. In preparing these financial statements, the Trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles of the Charities SORP 2019 and the Academies Accounts Direction 2020 to 2021;
- make judgments and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business.

The Trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the charitable company's transactions and disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The Trustees are responsible for ensuring that in its conduct and operation the charitable company applies financial and other controls, which conform with the requirements both of propriety and of good financial management. They are also responsible for ensuring grants received from ESFA/DfE have been applied for the purposes intended.

The Trustees are responsible for the maintenance and integrity of the corporate and financial information included on the charitable company's website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

Approved by order of the members of the Board of Trustees on 18 November 2021 and signed on its behalf by:



**Mr John Sabourin**  
**Chair of Finance Committee**

**RICHARD CHALLONER SCHOOL**  
**(A company limited by guarantee)**

**INDEPENDENT AUDITORS' REPORT ON THE FINANCIAL STATEMENTS TO THE MEMBERS OF  
RICHARD CHALLONER SCHOOL**

**Opinion**

We have audited the financial statements of Richard Challoner School (the 'academy') for the year ended 31 August 2021 which comprise the Statement of financial activities, the Balance sheet, the Statement of cash flows and the related notes, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law, United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice), including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland', the Charities SORP 2019 and the Academies Accounts Direction 2020 to 2021 issued by the Education and Skills Funding Agency.

In our opinion the financial statements:

- give a true and fair view of the state of the academy's affairs as at 31 August 2021 and of its incoming resources and application of resources, including its income and expenditure for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006, the Charities SORP 2019 and the Academies Accounts Direction 2020 to 2021 issued by the Education and Skills Funding Agency.

**Basis for opinion**

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditors' responsibilities for the audit of the financial statements section of our report. We are independent of the academy in accordance with the ethical requirements that are relevant to our audit of the financial statements in the United Kingdom, including the Financial Reporting Council's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

**Conclusions relating to going concern**

In auditing the financial statements, we have concluded that the Trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the academy's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the Trustees with respect to going concern are described in the relevant sections of this report.

**RICHARD CHALLONER SCHOOL**  
(A company limited by guarantee)

**INDEPENDENT AUDITORS' REPORT ON THE FINANCIAL STATEMENTS TO THE MEMBERS OF  
RICHARD CHALLONER SCHOOL (CONTINUED)**

**Other information**

The other information comprises the information included in the Annual report other than the financial statements and our Auditors' report thereon. The Trustees are responsible for the other information contained within the Annual report. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon. Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

**Opinion on other matters prescribed by the Companies Act 2006**

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Trustees' report including the Strategic report for the financial year for which the financial statements are prepared is consistent with the financial statements.
- the Trustees' report and the Strategic report have been prepared in accordance with applicable legal requirements.

**Matters on which we are required to report by exception**

In the light of our knowledge and understanding of the academy and its environment obtained in the course of the audit, we have not identified material misstatements in the Trustees' report including the Strategic report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of Trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

**Responsibilities of trustees**

As explained more fully in the Trustees' responsibilities statement, the Trustees (who are also the directors of the academy for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the Trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Trustees are responsible for assessing the academy's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Trustees either intend to liquidate the academy or to cease operations, or have no realistic alternative but to do so.

**RICHARD CHALLONER SCHOOL**  
**(A company limited by guarantee)**

**INDEPENDENT AUDITORS' REPORT ON THE FINANCIAL STATEMENTS TO THE MEMBERS OF  
RICHARD CHALLONER SCHOOL (CONTINUED)**

**Auditors' responsibilities for the audit of the financial statements**

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an Auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

We considered the nature of the industry and its control environment, and reviewed the academy's documentation of their policies and procedures relating to fraud and compliance with laws and regulations. We also inquired about management's own identification and assessment of the risks of irregularities.

We obtained an understanding of the legal and regulatory framework that the academy's operates in, and identified the key laws and regulations that:

- had a direct effect on the determination of material amounts and disclosures in the financial statements. These included the UK Companies Act and Charities SORP Act; and
- do not have a direct effect on the financial statements but compliance with which may be fundamental to the charitable company's ability to operate or to avoid a material penalty.

The audit engagement team analysed the opportunities and incentives that may exist within the organisation for fraud and how and where fraud might occur in the financial statements.

In common with all audits under ISAs (UK), we are also required to perform specific procedures to respond to the risk of management override. In addressing the risk of fraud through management override of controls, we tested the appropriateness of journal entries and other adjustments; assessed whether the judgements made in making accounting estimates are indicative of a potential bias; and evaluated the business rationale of any significant transactions that are unusual or outside the normal course of business.

In addition to the above, our procedures to respond to the risks identified included the following:

- reviewing financial statement disclosures by testing to supporting documentation to assess compliance with provisions of relevant laws and regulations described as having a direct effect on the financial statements;
- performing analytical procedures to identify any unusual or unexpected relationships that may indicate risks of material misstatement due to fraud;
- enquiring of management, and external legal counsel concerning actual and potential litigation and claims, and instances of non-compliance with laws and regulations; and
- reading minutes of meetings of those charged with governance.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: [www.frc.org.uk/auditorsresponsibilities](http://www.frc.org.uk/auditorsresponsibilities). This description forms part of our Auditors' report.

**RICHARD CHALLONER SCHOOL**  
**(A company limited by guarantee)**

**INDEPENDENT AUDITORS' REPORT ON THE FINANCIAL STATEMENTS TO THE MEMBERS OF  
RICHARD CHALLONER SCHOOL (CONTINUED)**

**Use of our report**

This report is made solely to the academy's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the academy's members those matters we are required to state to them in an Auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the academy and its members, as a body, for our audit work, for this report, or for the opinions we have formed.

**Michael Durst (Senior statutory auditor)**

for and on behalf of

**Landau Baker Limited**

Chartered Accountants  
Statutory Auditors

Mountcliff House  
154 Brent Street  
London  
NW4 2DR

18 November 2021

**RICHARD CHALLONER SCHOOL**  
**(A company limited by guarantee)**

**INDEPENDENT REPORTING ACCOUNTANT'S ASSURANCE REPORT ON REGULARITY TO RICHARD CHALLONER SCHOOL AND THE EDUCATION AND SKILLS FUNDING AGENCY**

In accordance with the terms of our engagement letter dated 31 October 2011 and further to the requirements of the Education and Skills Funding Agency (ESFA) as included in the Academies Accounts Direction 2020 to 2021, we have carried out an engagement to obtain limited assurance about whether the expenditure disbursed and income received by Richard Challoner School during the year 1 September 2020 to 31 August 2021 have been applied to the purposes identified by Parliament and the financial transactions conform to the authorities which govern them.

This report is made solely to Richard Challoner School and ESFA in accordance with the terms of our engagement letter. Our work has been undertaken so that we might state to Richard Challoner School and ESFA those matters we are required to state in a report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than Richard Challoner School and ESFA, for our work, for this report, or for the conclusion we have formed.

**Respective responsibilities of Richard Challoner School's accounting officer and the reporting accountant**

The accounting officer is responsible, under the requirements of Richard Challoner School's funding agreement with the Secretary of State for Education dated 16 August 2011 and the Academies Financial Handbook, extant from 1 September 2020, for ensuring that expenditure disbursed and income received is applied for the purposes intended by Parliament and the financial transactions conform to the authorities which govern them.

Our responsibilities for this engagement are established in the United Kingdom by our profession's ethical guidance and are to obtain limited assurance and report in accordance with our engagement letter and the requirements of the Academies Accounts Direction 2020 to 2021. We report to you whether anything has come to our attention in carrying out our work which suggests that in all material respects, expenditure disbursed and income received during the year 1 September 2020 to 31 August 2021 have not been applied to purposes intended by Parliament or that the financial transactions do not conform to the authorities which govern them.

**Approach**

We conducted our engagement in accordance with the Framework and Guide for External Auditors and Reporting Accountant of Academy Trusts issued by ESFA. We performed a limited assurance engagement as defined in our engagement letter.

The objective of a limited assurance engagement is to perform such procedures as to obtain information and explanations in order to provide us with sufficient appropriate evidence to express a negative conclusion on regularity.

A limited assurance engagement is more limited in scope than a reasonable assurance engagement and consequently does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in a reasonable assurance engagement. Accordingly, we do not express a positive opinion.

Our engagement includes examination, on a test basis, of evidence relevant to the regularity and propriety of the academy's income and expenditure.

**RICHARD CHALLONER SCHOOL**  
**(A company limited by guarantee)**

**INDEPENDENT REPORTING ACCOUNTANT'S ASSURANCE REPORT ON REGULARITY TO RICHARD  
CHALLONER SCHOOL AND THE EDUCATION & SKILLS FUNDING AGENCY (CONTINUED)**

**Conclusion**

In the course of our work, nothing has come to our attention which suggest in all material respects the expenditure disbursed and income received during the year 1 September 2020 to 31 August 2021 has not been applied to purposes intended by Parliament and the financial transactions do not conform to the authorities which govern them.

**Reporting Accountant**

**Landau Baker Limited**

Chartered Accountants  
Statutory Auditors

Mountcliff House  
154 Brent Street  
London  
NW4 2DR

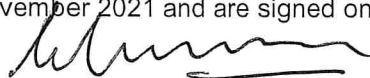
Date: 18 November 2021

**RICHARD CHALLONER SCHOOL**  
(A company limited by guarantee)  
REGISTERED NUMBER: 07718002

**BALANCE SHEET**  
AS AT 31 AUGUST 2021

	Note	2021 £	2020 £
<b>Fixed assets</b>			
Tangible assets	14	1,167,483	1,342,367
		1,167,483	1,342,367
<b>Current assets</b>			
Stocks	15	7,763	11,712
Debtors	16	310,965	384,033
Cash at bank and in hand		529,549	235,778
		848,277	631,523
Creditors: amounts falling due within one year	17	(470,701)	(318,054)
<b>Net current assets</b>		377,576	313,469
<b>Total assets less current liabilities</b>		1,545,059	1,655,836
<b>Net assets excluding pension liability</b>		1,545,059	1,655,836
Defined benefit pension scheme liability	24	(3,045,000)	(2,029,000)
<b>Total net assets</b>		(1,499,941)	(373,164)
<b>Funds of the academy</b>			
<b>Restricted funds:</b>			
Fixed asset funds	18	1,167,483	1,342,367
Restricted income funds	18	(2,095,171)	(1,746,279)
		(927,688)	(403,912)
Restricted funds excluding pension asset	18	(927,688)	(403,912)
Pension reserve	18	(3,045,000)	(2,029,000)
<b>Total restricted funds</b>	18	(3,972,688)	(2,432,912)
<b>Unrestricted income funds</b>	18	2,472,747	2,059,748
<b>Total funds</b>		(1,499,941)	(373,164)

The financial statements on pages 21 to 46 were approved by the Trustees, and authorised for issue on 18 November 2021 and are signed on their behalf, by:



**Mr John Sabourin**  
Chair of Finance Committee

The notes on pages 24 to 46 form part of these financial statements.

RICHARD CHALLONER SCHOOL  
(A company limited by guarantee)

STATEMENT OF FINANCIAL ACTIVITIES (INCORPORATING INCOME AND EXPENDITURE ACCOUNT)  
FOR THE YEAR ENDED 31 AUGUST 2021

	Note	Unrestricted funds 2021 £	Restricted funds 2021 £	Restricted fixed asset funds 2021 £	Total funds 2021 £	Total funds 2020 £
<b>Income from:</b>						
Donations and capital grants	3	307,679	-	150,923	458,602	520,585
Charitable activities	4	-	7,343,610	-	7,343,610	6,849,892
Other trading activities	5	320,259	46,971	-	367,230	494,520
Investments	6	84	-	-	84	2,221
<b>Total income</b>		<b>628,022</b>	<b>7,390,581</b>	<b>150,923</b>	<b>8,169,526</b>	<b>7,867,218</b>
<b>Expenditure on:</b>						
Charitable activities	8	215,023	8,031,603	428,677	8,675,303	8,197,732
<b>Total expenditure</b>		<b>215,023</b>	<b>8,031,603</b>	<b>428,677</b>	<b>8,675,303</b>	<b>8,197,732</b>
<b>Net income/(expenditure)</b>		<b>412,999</b>	<b>(641,022)</b>	<b>(277,754)</b>	<b>(505,777)</b>	<b>(330,514)</b>
Transfers between funds	18	-	(102,870)	102,870	-	-
<b>Net movement in funds before other recognised gains/(losses)</b>		<b>412,999</b>	<b>(743,892)</b>	<b>(174,884)</b>	<b>(505,777)</b>	<b>(330,514)</b>
<b>Other recognised gains/(losses):</b>						
Actuarial (losses)/gains on defined benefit pension schemes	24	-	(621,000)	-	(621,000)	110,000
<b>Net movement in funds</b>		<b>412,999</b>	<b>(1,364,892)</b>	<b>(174,884)</b>	<b>(1,126,777)</b>	<b>(220,514)</b>
<b>Reconciliation of funds:</b>						
Total funds brought forward		2,059,748	(3,775,279)	1,342,367	(373,164)	(152,650)
Net movement in funds		412,999	(1,364,892)	(174,884)	(1,126,777)	(220,514)
<b>Total funds carried forward</b>		<b>2,472,747</b>	<b>(5,140,171)</b>	<b>1,167,483</b>	<b>(1,499,941)</b>	<b>(373,164)</b>

The Statement of financial activities includes all gains and losses recognised in the year.

The notes on pages 24 to 46 form part of these financial statements.

RICHARD CHALLONER SCHOOL  
(A company limited by guarantee)

STATEMENT OF CASH FLOWS  
FOR THE YEAR ENDED 31 AUGUST 2021

	Note	2021 £	2020 £
<b>Cash flows from operating activities</b>			
Net cash provided by operating activities	20	396,641	93,010
<b>Cash flows from investing activities</b>	21	(102,870)	(232,759)
<b>Change in cash and cash equivalents in the year</b>		<b>293,771</b>	<b>(139,749)</b>
Cash and cash equivalents at the beginning of the year		235,778	375,527
<b>Cash and cash equivalents at the end of the year</b>	22, 23	<b>529,549</b>	<b>235,778</b>

The notes on pages 24 to 46 form part of these financial statements

**RICHARD CHALLONER SCHOOL**  
(A company limited by guarantee)

**NOTES TO THE FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 31 AUGUST 2021**

**1. Accounting policies**

A summary of the principal accounting policies adopted (which have been applied consistently, except where noted), judgments and key sources of estimation uncertainty, is set out below.

**1.1 Basis of preparation of financial statements**

The financial statements of the academy, which is a public benefit entity under FRS 102, have been prepared under the historic cost convention in accordance with the Financial Reporting Standard Applicable in the UK and Republic of Ireland (FRS 102), the Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (Charities SORP (FRS 102)), the Academies Accounts Direction 2020 to 2021 issued by ESFA, the Charities Act 2011 and the Companies Act 2006.

**1.2 Going concern**

The Trustees assess whether the use of going concern is appropriate i.e. whether there are any material uncertainties related to events or conditions that may cast significant doubt on the ability of the academy to continue as a going concern. The Trustees make this assessment in respect of a period of at least one year from the date of authorisation for issue of the financial statements and have concluded that the academy has adequate resources to continue in operational existence for the foreseeable future and there are no material uncertainties about the academy's ability to continue as a going concern, thus they continue to adopt the going concern basis of accounting in preparing the financial statements.

**1.3 Income**

All incoming resources are recognised when the academy has entitlement to the funds, the receipt is probable and the amount can be measured reliably.

• **Legacies**

The recognition of income from legacies is dependent on establishing entitlement, the probability of receipt and the ability to estimate with sufficient accuracy the amount receivable. Evidence of entitlement to a legacy exists when the academy has sufficient evidence that a gift has been left to them (through knowledge of the existence of a valid will and the death of the benefactor) and the executor is satisfied that the property in question will not be required to satisfy claims in the estate. Receipt of a legacy must be recognised when it is probable that it will be received and the fair value of the amount receivable, which will generally be the expected cash amount to be distributed to the academy, can be reliably measured.

• **Donations**

Donations are recognised on a receivable basis (where there are no performance-related conditions) where the receipt is probable and the amount can be reliably measured.

**RICHARD CHALLONER SCHOOL**  
**(A company limited by guarantee)**

**NOTES TO THE FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 31 AUGUST 2021**

**1. Accounting policies (continued)**

**1.4 Expenditure**

Expenditure is recognised once there is a legal or constructive obligation to transfer economic benefit to a third party, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is classified by activity. The costs of each activity are made up of the total of direct costs and shared costs, including support costs involved in undertaking each activity. Direct costs attributable to a single activity are allocated directly to that activity. Shared costs which contribute to more than one activity and support costs which are not attributable to a single activity are apportioned between those activities on a basis consistent with the use of resources. Central staff costs are allocated on the basis of time spent, and depreciation charges allocated on the portion of the asset's use.

• **Charitable activities**

These are costs incurred on the academy's educational operations, including support costs and costs relating to the governance of the academy apportioned to charitable activities.

All resources expended are inclusive of irrecoverable VAT.

**1.5 Tangible fixed assets**

Assets costing £2,000 or more are capitalised as tangible fixed assets and are carried at cost, net of depreciation and any provision for impairment.

Where tangible fixed assets have been acquired with the aid of specific grants, either from the government or from the private sector, they are included in the Balance sheet at cost and depreciated over their expected useful economic life. Where there are specific conditions attached to the funding requiring the continued use of the asset, the related grants are credited to a restricted fixed asset fund in the Statement of financial activities and carried forward in the Balance sheet. Depreciation on the relevant assets is charged directly to the restricted fixed asset fund in the Statement of financial activities. Where tangible fixed assets have been acquired with unrestricted funds, depreciation on such assets is charged to the unrestricted fund.

Depreciation is provided on all tangible fixed assets other than freehold land, at rates calculated to write off the cost of these assets, less their estimated residual value, over their expected useful lives on the following bases:

Improvements to property held under licence	- Expected lives of individual projects
Furniture and fixtures	- 3 - 10 years
Computer equipment	- 3 years
Motor vehicles	- 4 years

A review for impairment of a fixed asset is carried out if events or changes in circumstances indicate that the carrying value of any fixed asset may not be recoverable. Shortfalls between the carrying value of fixed assets and their recoverable amounts are recognised as impairments. Impairment losses are recognised in the Statement of financial activities.

**1.6 Stocks**

Stocks are valued at the lower of cost and net realisable value after making due allowance for obsolete and slow-moving stocks. Cost includes all direct costs and an appropriate proportion of fixed and variable overheads.

**RICHARD CHALLONER SCHOOL**  
(A company limited by guarantee)

**NOTES TO THE FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 31 AUGUST 2021**

**1. Accounting policies (continued)**

**1.7 Debtors**

Trade and other debtors are recognised at the settlement amount after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

**1.8 Cash at bank and in hand**

Cash at bank and in hand includes cash and short-term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

**1.9 Liabilities**

Liabilities are recognised when there is an obligation at the Balance sheet date as a result of a past event, it is probable that a transfer of economic benefit will be required in settlement, and the amount of the settlement can be estimated reliably. Liabilities are recognised at the amount that the academy anticipates it will pay to settle the debt or the amount it has received as advanced payments for the goods or services it must provide.

**1.10 Financial instruments**

The academy only holds basic financial instruments as defined in FRS 102. The financial assets and financial liabilities of the academy and their measurement bases are as follows:

*Financial assets* - trade and other debtors are basic financial instruments and are debt instruments measured at amortised cost as detailed in note 16. Prepayments are not financial instruments. Amounts due to the academy's wholly owned subsidiary are held at face value less any impairment. Cash at bank is classified as a basic financial instrument and is measured at face value.

Cash at bank is classified as a basic financial instrument and is measured at face value.

*Financial liabilities* - trade creditors, accruals and other creditors are financial instruments, and are measured at amortised cost as detailed in note 17. Taxation and social security are not included in the financial instruments disclosure definition. Deferred income is not deemed to be a financial liability, as the cash settlement has already taken place and there is an obligation to deliver services rather than cash or another financial instrument. Amounts due to the academy's wholly owned subsidiary are held at face value less any impairment.

**1.11 Operating leases**

Rentals paid under operating leases are charged to the Statement of financial activities on a straight line basis over the lease term.

Benefits received and receivable as an incentive to sign an operating lease are recognised on a straight line basis over the lease term, unless another systematic basis is representative of the time pattern of the lessee's benefit from the use of the leased asset.

**RICHARD CHALLONER SCHOOL**  
**(A company limited by guarantee)**

**NOTES TO THE FINANCIAL STATEMENTS**  
**FOR THE YEAR ENDED 31 AUGUST 2021**

**1. Accounting policies (continued)**

**1.12 Pensions**

Retirement benefits to employees of the academy are provided by the Teachers' Pension Scheme ("TPS") and the Local Government Pension Scheme ("LGPS"). These are defined benefit schemes.

The TPS is an unfunded scheme and contributions are calculated so as to spread the cost of pensions over employees' working lives with the academy in such a way that the pension cost is a substantially level percentage of current and future pensionable payroll. The contributions are determined by the Government Actuary on the basis of quadrennial valuations using a prospective unit credit method. TPS is an unfunded multi-employer scheme with no underlying assets to assign between employers. Consequently, the TPS is treated as a defined contribution scheme for accounting purposes and the contributions recognised in the period to which they relate.

The LGPS is a funded multi-employer scheme and the assets are held separately from those of the academy in separate trustee administered funds. Pension scheme assets are measured at fair value and liabilities are measured on an actuarial basis using the projected unit credit method and discounted at a rate equivalent to the current rate of return on a high quality corporate bond of equivalent term and currency to the liabilities. The actuarial valuations are obtained at least triennially and are updated at each Balance sheet date. The amounts charged to operating surplus are the current service costs and the costs of scheme introductions, benefit changes, settlements and curtailments. They are included as part of staff costs as incurred. Net interest on the net defined benefit liability/asset is also recognised in the Statement of financial activities and comprises the interest cost on the defined benefit obligation and interest income on the scheme assets, calculated by multiplying the fair value of the scheme assets at the beginning of the period by the rate used to discount the benefit obligations. The difference between the interest income on the scheme assets and the actual return on the scheme assets is recognised in other recognised gains and losses.

Actuarial gains and losses are recognised immediately in other recognised gains and losses.

**1.13 Fund accounting**

Unrestricted income funds represent those resources which may be used towards meeting any of the charitable objects of the academy at the discretion of the Trustees.

Restricted fixed asset funds are resources which are to be applied to specific capital purposes imposed by the funders where the asset acquired or created is held for a specific purpose.

Restricted general funds comprise all other restricted funds received with restrictions imposed by the funder/donor and include grants from the Department for Education Group.

Investment income, gains and losses are allocated to the appropriate fund.

**RICHARD CHALLONER SCHOOL**  
(A company limited by guarantee)

**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 AUGUST 2021**

**2. Critical accounting estimates and areas of judgment**

Estimates and judgments are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

Critical accounting estimates and assumptions:

The academy trust makes estimates and assumptions concerning the future. The resulting accounting estimates and assumptions will, by definition, seldom equal the related actual results. The estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are discussed below.

The present value of the Local Government Pension Scheme defined benefit liability depends on a number of factors that are determined on an actuarial basis using a variety of assumptions. The assumptions used in determining the net cost or income for pensions include the discount rate. Any changes in these assumptions, which are disclosed in note 24, will impact the carrying amount of the pension liability. Furthermore a roll forward approach which projects results from the latest full actuarial valuation performed at 31 March 2019 has been used by the actuary in valuing the pensions liability at 31 August 2021. Any differences between the figures derived from the roll forward approach and a full actuarial valuation would impact on the carrying amount of the pension liability.

**3. Income from donations and capital grants**

	<b>Unrestricted funds 2021 £</b>	<b>Restricted fixed asset funds 2021 £</b>	<b>Total funds 2021 £</b>	<i>Total funds 2020 £</i>
Donations	307,679	49,740	<b>357,419</b>	355,458
Capital Grants	-	101,183	<b>101,183</b>	165,127
	<u>307,679</u>	<u>150,923</u>	<u><b>458,602</b></u>	<u>520,585</u>
<i>Total 2020</i>	<u>355,458</u>	<u>165,127</u>	<u>520,585</u>	

**RICHARD CHALLONER SCHOOL**  
(A company limited by guarantee)

**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 AUGUST 2021**

**4. Funding for the academy's educational activities**

	<b>Restricted funds 2021 £</b>	<b>Total funds 2021 £</b>	<i>Total funds 2020 £</i>
<b>DfE/ESFA grants</b>			
Government Annual Grant (GAG)	5,809,600	<b>5,809,600</b>	5,377,275
Other DfE/ESFA grants			
Pupil premium	95,578	<b>95,578</b>	86,354
Others	305,943	<b>305,943</b>	315,974
	<hr/>	<hr/>	<hr/>
	6,211,121	<b>6,211,121</b>	5,779,603
<b>Other Government grants</b>			
Local Authority Grants	839,829	<b>839,829</b>	939,474
	<hr/>	<hr/>	<hr/>
	839,829	<b>839,829</b>	939,474
<b>Other income from the academy's educational activities</b>	90,729	<b>90,729</b>	83,423
<b>COVID-19 additional funding (DfE/ESFA)</b>			
Catch-up Premium	66,040	<b>66,040</b>	-
Other DfE/ESFA COVID-19 funding	100,675	<b>100,675</b>	-
	<hr/>	<hr/>	<hr/>
	166,715	<b>166,715</b>	-
<b>COVID-19 additional funding (non-DfE/ESFA)</b>			
Coronavirus Job Retention Scheme grant	35,216	<b>35,216</b>	47,392
	<hr/>	<hr/>	<hr/>
	35,216	<b>35,216</b>	47,392
	<hr/>	<hr/>	<hr/>
	7,343,610	<b>7,343,610</b>	6,849,892
	<hr/> <hr/>	<hr/> <hr/>	<hr/> <hr/>
<i>Total 2020</i>	6,849,892	<b>6,849,892</b>	

Following the reclassification in the Academies Accounts Direction 2020/21 of some grants received from the Department of Education and ESFA, the academy's funding for Universal Infant Free School Meals and Pupil Premium is no longer reported under the Other DfE Group grants heading, but as separate lines under the Other DfE/ESFA grants heading. The prior year numbers have been reclassified.

The academy trust received £66,040 of funding for catch-up premium and costs incurred in respect of this funding totalled £66,040.

The academy furloughed its catering and lettings staff under the government's CJRS. The funding received of £35k relates to staff costs in respect of catering and lettings staff which are included within support costs below as appropriate.

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**5. Income from other trading activities**

	<b>Unrestricted funds 2021 £</b>	<b>Restricted funds 2021 £</b>	<b>Total funds 2021 £</b>	<i>Total funds 2020 £</i>
Trips	-	46,971	<b>46,971</b>	81,953
Other Income	2,394	-	<b>2,394</b>	19,507
Catering Income	180,689	-	<b>180,689</b>	223,634
Lettings Income	137,176	-	<b>137,176</b>	169,426
	<u>320,259</u>	<u>46,971</u>	<u><b>367,230</b></u>	<u>494,520</u>
<i>Total 2020</i>	<u>412,567</u>	<u>81,953</u>	<u>494,520</u>	

**6. Investment income**

	<b>Unrestricted funds 2021 £</b>	<b>Total funds 2021 £</b>	<i>Total funds 2020 £</i>
Investment Income	84	<b>84</b>	2,221
	<u>84</u>	<u><b>84</b></u>	<u>2,221</u>
<i>Total 2020</i>	<u>2,221</u>	<u>2,221</u>	

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**7. Expenditure**

	Staff Costs 2021 £	Premises 2021 £	Other 2021 £	Total 2021 £	<i>Total 2020 £</i>
Educational Activities:					
Direct costs	4,928,771	268,542	722,077	<b>5,919,390</b>	5,506,335
Allocated support costs	2,067,983	357,504	330,426	<b>2,755,913</b>	2,691,397
	<u>6,996,754</u>	<u>626,046</u>	<u>1,052,503</u>	<u><b>8,675,303</b></u>	<u>8,197,732</u>
<i>Total 2020</i>	<u><u>6,579,681</u></u>	<u><u>602,960</u></u>	<u><u>1,015,091</u></u>	<u><u>8,197,732</u></u>	

**8. Analysis of expenditure on charitable activities**

**Summary by fund type**

	Unrestricted funds 2021 £	Restricted funds 2021 £	Total funds 2021 £	<i>Total funds 2020 £</i>
Educational Activities	215,023	8,460,280	<b>8,675,303</b>	8,197,732
<i>Total 2020</i>	<u><u>248,102</u></u>	<u><u>7,949,630</u></u>	<u><u>8,197,732</u></u>	

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NOTES TO THE FINANCIAL STATEMENTS  
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9. Analysis of expenditure by activities

	Activities undertaken directly 2021 £	Support costs 2021 £	Total funds 2021 £	Total funds 2020 £
Educational Activities	5,919,390	2,755,913	<b>8,675,303</b>	8,197,732
<i>Total 2020</i>	<u>5,506,335</u>	<u>2,691,397</u>	<u>8,197,732</u>	

Analysis of direct costs

	Educational Activities 2021 £	Total funds 2021 £	Total funds 2020 £
Staff costs	4,907,518	<b>4,907,518</b>	4,561,735
Depreciation	428,677	<b>428,677</b>	260,620
Examination fees	82,564	<b>82,564</b>	87,111
Educational supplies	101,991	<b>101,991</b>	120,999
Staff development	8,208	<b>8,208</b>	14,930
Other direct costs	253,068	<b>253,068</b>	285,572
Technology costs	116,111	<b>116,111</b>	149,640
Teaching supply costs	21,253	<b>21,253</b>	25,728
	<u>5,919,390</u>	<u><b>5,919,390</b></u>	<u>5,506,335</u>
<i>Total 2020</i>	<u>5,506,335</u>	<u>5,506,335</u>	

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**9. Analysis of expenditure by activities (continued)**

**Analysis of support costs**

	<b>Educational Activities 2021 £</b>	<b>Total funds 2021 £</b>	<i>Total funds 2020 £</i>
Pension finance cost	37,000	<b>37,000</b>	35,000
Staff costs	1,709,983	<b>1,709,983</b>	1,650,218
Maintenance of premises and equipment	114,681	<b>114,681</b>	137,730
Technology costs	-	-	7,000
Energy costs	114,914	<b>114,914</b>	85,525
Insurance	26,789	<b>26,789</b>	35,592
Rent and rates	71,080	<b>71,080</b>	65,208
Recruitment and support	6,001	<b>6,001</b>	5,983
Other staff costs	12,375	<b>12,375</b>	14,319
Cleaning	33,631	<b>33,631</b>	23,139
Non cash pension costs	358,000	<b>358,000</b>	342,000
Catering	161,786	<b>161,786</b>	155,808
Other support costs	76,311	<b>76,311</b>	99,971
Governance costs	33,362	<b>33,362</b>	33,904
	<u>2,755,913</u>	<u><b>2,755,913</b></u>	<u>2,691,397</u>
<i>Total 2020</i>	<u>2,691,397</u>	<u>2,691,397</u>	

In the current year, the non-cash pension costs have been re-allocated to a separate line within the support costs note 9. This cost used to be included within the staff costs line within this note. In turn, the expenditure note 7 and the staff costs note 11a have both been updated to reflect this change. The prior year figures have also been updated for comparison. This is a better reflection of the actual staff costs incurred by the Academy Trust and enhances the user's understanding of the financial statements.

**10. Net income/(expenditure)**

Net income/(expenditure) for the year includes:

	<b>2021 £</b>	<i>2020 £</i>
Operating lease rentals	<b>94,462</b>	91,758
Depreciation of tangible fixed assets	<b>428,677</b>	260,620
Fees paid to auditors for:		
- audit	<b>4,200</b>	4,000
- other services	<b>2,850</b>	2,845
	<u><b>431,189</b></u>	<u>363,223</u>

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**NOTES TO THE FINANCIAL STATEMENTS  
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**11. Staff**

**a. Staff costs**

Staff costs during the year were as follows:

	2021 £	2020 £
Wages and salaries	4,736,899	4,399,028
Social security costs	501,497	456,948
Pension costs	1,379,105	1,355,977
	<u>6,617,501</u>	<u>6,211,953</u>
Supply teaching costs	21,253	25,728
Non cash pension costs	358,000	342,000
	<u>6,996,754</u>	<u>6,579,681</u>

In the current year, the non-cash pension costs have been re-allocated to a separate line within the support costs note 9. This cost used to be included within the staff costs line within this note. In turn, the expenditure note 7 and the staff costs note 11a have both been updated to reflect this change. The prior year figures have also been updated for comparison. This is a better reflection of the actual staff costs incurred by the Academy Trust and enhances the user's understanding of the financial statements.

**b. Staff numbers**

The average number of persons employed by the academy during the year was as follows:

	2021 No.	2020 No.
Management	8	8
Teachers	73	70
Support Staff	92	88
	<u>173</u>	<u>166</u>

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**11. Staff (continued)**

**c. Higher paid staff**

The number of employees whose employee benefits (excluding employer pension costs) exceeded £60,000 was:

	<b>2021</b>	<i>2020</i>
	<b>No.</b>	<i>No.</i>
In the band £60,001 - £70,000	4	4
In the band £70,001 - £80,000	1	2
In the band £80,001 - £90,000	2	1
In the band £90,001 - £100,000	-	1
In the band £100,001 - £110,000	1	-
	1	-

**d. Key management personnel**

The key management personnel of the academy comprise the Trustees and the senior management team as listed on page . The total amount of employee benefits (including employer pension contributions and employer national insurance contributions) received by key management personnel for their services to the academy was £812,490 (*2020 £762,971*).

**12. Related party transactions - Trustees' remuneration and expenses**

One or more Trustees has been paid remuneration or has received other benefits from an employment with the academy. The principal and other staff Trustees only receive remuneration in respect of services they provide undertaking the roles of principal and staff members under their contracts of employment. The value of Trustees' remuneration and other benefits was as follows:

		<b>2021</b>	<i>2020</i>
		<b>£</b>	<i>£</i>
Mr Sean Maher, Headteacher	Remuneration	<b>100,000 -</b>	<i>95,000 -</i>
		<b>105,000</b>	<i>100,000</i>
	Pension contributions paid	<b>20,000 -</b>	<i>20,000 -</i>
Mrs Nikki Cloudsdale, Co - Opted Governor		<b>25,000</b>	<i>25,000</i>
	Remuneration	<b>55,000 -</b>	<i>55,000 -</i>
		<b>60,000</b>	<i>60,000</i>
Mrs Stephanie Harvey, Staff Governor		<b>5,000 -</b>	<i>5,000 -</i>
	Pension contributions paid	<b>10,000</b>	<i>10,000</i>
	Remuneration	<b>50,000 -</b>	<i>50,000 -</i>
		<b>55,000</b>	<i>55,000</i>
Mr Brian O'Neill, Staff Governor		<b>5,000 -</b>	<i>10,000 -</i>
	Pension contributions paid	<b>10,000</b>	<i>15,000</i>
	Remuneration	<b>55,000 -</b>	<i>50,000 -</i>
		<b>60,000</b>	<i>55,000</i>
	Pension contributions paid	<b>10,000 -</b>	<i>10,000 -</i>
		<b>15,000</b>	<i>15,000</i>

During the year ended 31 August 2021, no Trustee expenses have been incurred (*2020 - £NIL*).

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**13. Trustees' and Officers' insurance**

The academy has opted into the Department of Education's risk protection arrangement (RPA), an alternative to insurance where UK government funds cover losses that arise. This scheme protects Trustees and officers from claims arising from negligent acts, errors or omissions occurring whilst on academy business, and provides cover up to £10,000,000. It is not possible to quantify the Trustees and officers indemnity element from the overall cost of the RPA scheme membership.

**14. Tangible fixed assets**

	Improvements to property held under licence £	Assets under construction £	Furniture and fixtures £	Computer equipment £	Motor vehicles £	Total £
<b>Cost or valuation</b>						
At 1 September 2020	2,524,710	397,886	357,873	36,743	16,335	3,333,547
Additions	-	77,628	84,030	70,685	21,450	253,793
Transfers between classes	255,544	(397,886)	142,342	-	-	-
At 31 August 2021	<u>2,780,254</u>	<u>77,628</u>	<u>584,245</u>	<u>107,428</u>	<u>37,785</u>	<u>3,587,340</u>
<b>Depreciation</b>						
At 1 September 2020	1,773,055	-	170,906	35,909	11,310	1,991,180
Charge for the year	268,452	-	142,930	10,977	6,318	428,677
At 31 August 2021	<u>2,041,507</u>	<u>-</u>	<u>313,836</u>	<u>46,886</u>	<u>17,628</u>	<u>2,419,857</u>
<b>Net book value</b>						
At 31 August 2021	<u><u>738,747</u></u>	<u><u>77,628</u></u>	<u><u>270,409</u></u>	<u><u>60,542</u></u>	<u><u>20,157</u></u>	<u><u>1,167,483</u></u>
At 31 August 2020	<u><u>751,655</u></u>	<u><u>397,886</u></u>	<u><u>186,967</u></u>	<u><u>834</u></u>	<u><u>5,025</u></u>	<u><u>1,342,367</u></u>

The academy trust company occupies land (including buildings) which are owned by its Trustees who are Diocese of Southwark. The Trustees are the providers of the academy on the same basis as when the academy was a maintained school. The academy trust company occupies the land (and buildings) under a mere licence. This continuing permission of their Trustees is pursuant to, and subject to, the Trustees' charitable objects, and is part of the Catholic Church's contribution since 1847 to provide State funded education in partnership with the State. The licence delegates aspects of the management of the land (and buildings) to the academy trust company for the time being, but does not vest any rights over the land in the academy trust company. The Trustees have given an undertaking to the Secretary of State that they will not give the academy trust company less than two years notice to terminate the occupation of the land (including buildings). Having considered the factual matrix under which the academy trust company is occupying the land (and buildings) the directors have concluded that the value of the land and buildings occupied by the academy trust company will not be recognised on the balance sheet of the company.

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NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 AUGUST 2021

15. Stocks

	2021	2020
	£	£
Catering stock/cleaning products	7,763	11,712
	<u>7,763</u>	<u>11,712</u>

16. Debtors

	2021	2020
	£	£
<b>Due within one year</b>		
Trade debtors	20,907	22,360
Other debtors	65,824	74,790
Prepayments and accrued income	224,234	286,883
	<u>310,965</u>	<u>384,033</u>

17. Creditors: Amounts falling due within one year

	2021	2020
	£	£
Trade creditors	98,608	90,841
Other taxation and social security	122,476	114,492
Other creditors	98,266	12,797
Accruals and deferred income	151,351	99,924
	<u>470,701</u>	<u>318,054</u>

	2021	2020
	£	£
<b>Deferred income</b>		
Deferred income at 1 September 2020	75,852	55,255
Resources deferred during the year	81,556	75,852
Amounts released from previous periods	(75,852)	(55,255)
	<u>81,556</u>	<u>75,852</u>

At the balance sheet date the academy was holding funds received in advance for lettings income of £17,560, catering income of £10,397, trips income of £21,549 and other income of £32,050.

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NOTES TO THE FINANCIAL STATEMENTS  
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18. Statement of funds

	Balance at 1 September 2020 £	Income £	Expenditure £	Transfers in/out £	Gains/ (Losses) £	Balance at 31 August 2021 £
<b>Unrestricted funds</b>						
General Funds - all funds	2,059,748	628,022	(215,023)	-	-	2,472,747
<b>Restricted general funds</b>						
GAG	(1,746,279)	5,809,600	(6,055,622)	(102,870)	-	(2,095,171)
Pupil premium	-	95,578	(95,578)	-	-	-
Other ESFA funding	-	305,943	(305,943)	-	-	-
SEN funding (LA)	-	839,829	(839,829)	-	-	-
Catch-up premium	-	66,040	(66,040)	-	-	-
Other DfE/ESFA COVID-19 funding	-	100,675	(100,675)	-	-	-
Coronavirus Job Retention Scheme Grant	-	35,216	(35,216)	-	-	-
General funds	-	137,700	(137,700)	-	-	-
Pension reserve	(2,029,000)	-	(395,000)	-	(621,000)	(3,045,000)
	<u>(3,775,279)</u>	<u>7,390,581</u>	<u>(8,031,603)</u>	<u>(102,870)</u>	<u>(621,000)</u>	<u>(5,140,171)</u>
<b>Restricted fixed asset funds</b>						
Restricted Fixed Asset Funds - All Funds	1,342,367	150,923	(428,677)	102,870	-	1,167,483
<b>Total Restricted funds</b>	<u>(2,432,912)</u>	<u>7,541,504</u>	<u>(8,460,280)</u>	<u>-</u>	<u>(621,000)</u>	<u>(3,972,688)</u>
<b>Total funds</b>	<u><u>(373,164)</u></u>	<u><u>8,169,526</u></u>	<u><u>(8,675,303)</u></u>	<u><u>-</u></u>	<u><u>(621,000)</u></u>	<u><u>(1,499,941)</u></u>

The specific purposes for which the funds are to be applied are as follows:

Unrestricted income funds represent those resources which may be used towards meeting any of the charitable objects of the Academy at the discretion of the Governors.

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**NOTES TO THE FINANCIAL STATEMENTS  
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**18. Statement of funds (continued)**

Restricted fixed asset funds are resources which are to be applied to specific capital purposes.

Restricted general funds are resources for educational purposes.

Under the funding agreement with the Secretary of State, the academy was not subject to a limit on the amount of GAG it could carry forward at 31 August 2021.

Comparative information in respect of the preceding year is as follows:

	<i>Balance at 1 September 2019 £</i>	<i>Income £</i>	<i>Expenditure £</i>	<i>Transfers in/out £</i>	<i>Gains/ (Losses) £</i>	<i>Balance at 31 August 2020 £</i>
<b>Unrestricted funds</b>						
General Funds - all funds	1,537,604	770,246	(248,102)	-	-	2,059,748
<b>Restricted general funds</b>						
GAG	(1,295,503)	5,377,275	(5,757,440)	(70,611)	-	(1,746,279)
Pupil premium	-	86,354	(86,354)	-	-	-
Other ESFA funding	-	315,974	(315,974)	-	-	-
SEN funding (LA)	-	939,474	(939,474)	-	-	-
Coronavirus Job Retention Scheme Grant	-	47,392	(47,392)	-	-	-
General funds	-	165,376	(165,376)	-	-	-
Pension reserve	(1,762,000)	-	(377,000)	-	110,000	(2,029,000)
	<u>(3,057,503)</u>	<u>6,931,845</u>	<u>(7,689,010)</u>	<u>(70,611)</u>	<u>110,000</u>	<u>(3,775,279)</u>

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**18. Statement of funds (continued)**

	<i>Balance at 1 September 2019</i>	<i>Income</i>	<i>Expenditure</i>	<i>Transfers in/out</i>	<i>Gains/ (Losses)</i>	<i>Balance at 31 August 2020</i>
	£	£	£	£	£	£
<b>Restricted fixed asset funds</b>						
Restricted Fixed Asset Funds - All Funds	1,367,249	-	(95,493)	70,611	-	1,342,367
Devolved Formula Capital	-	22,765	(22,765)	-	-	-
Condition Improvement Fund	-	142,362	(142,362)	-	-	-
	<u>1,367,249</u>	<u>165,127</u>	<u>(260,620)</u>	<u>70,611</u>	<u>-</u>	<u>1,342,367</u>
<b>Total Restricted funds</b>	<u>(1,690,254)</u>	<u>7,096,972</u>	<u>(7,949,630)</u>	<u>-</u>	<u>110,000</u>	<u>(2,432,912)</u>
<b>Total funds</b>	<u><u>(152,650)</u></u>	<u><u>7,867,218</u></u>	<u><u>(8,197,732)</u></u>	<u><u>-</u></u>	<u><u>110,000</u></u>	<u><u>(373,164)</u></u>

**19. Analysis of net assets between funds**

**Analysis of net assets between funds - current year**

	<b>Unrestricted funds 2021</b>	<b>Restricted funds 2021</b>	<b>Restricted fixed asset funds 2021</b>	<b>Total funds 2021</b>
	£	£	£	£
Tangible fixed assets	-	-	1,167,483	<b>1,167,483</b>
Current assets	2,472,747	(1,624,470)	-	<b>848,277</b>
Creditors due within one year	-	(470,701)	-	<b>(470,701)</b>
Provisions for liabilities and charges	-	(3,045,000)	-	<b>(3,045,000)</b>
<b>Total</b>	<u><u>2,472,747</u></u>	<u><u>(5,140,171)</u></u>	<u><u>1,167,483</u></u>	<u><u>(1,499,941)</u></u>

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19. Analysis of net assets between funds (continued)

Analysis of net assets between funds - prior year

	<i>Unrestricted funds 2020 £</i>	<i>Restricted funds 2020 £</i>	<i>Restricted fixed asset funds 2020 £</i>	<i>Total funds 2020 £</i>
Tangible fixed assets	-	-	1,342,367	1,342,367
Current assets	2,059,748	(1,428,225)	-	631,523
Creditors due within one year	-	(318,054)	-	(318,054)
Provisions for liabilities and charges	-	(2,029,000)	-	(2,029,000)
<b>Total</b>	<u>2,059,748</u>	<u>(3,775,279)</u>	<u>1,342,367</u>	<u>(373,164)</u>

20. Reconciliation of net expenditure to net cash flow from operating activities

	2021 £	2020 £
Net expenditure for the year (as per Statement of financial activities)	<u>(505,777)</u>	<u>(330,514)</u>
<b>Adjustments for:</b>		
Depreciation	428,677	260,620
Capital grants from DfE and other capital income	(150,923)	(165,127)
Defined benefit pension scheme cost less contributions payable	358,000	342,000
Defined benefit pension scheme finance cost	37,000	35,000
Decrease/(increase) in stocks	3,949	(2,925)
Decrease/(increase) in debtors	73,068	(43,556)
Increase/(decrease) in creditors	152,647	(2,488)
<b>Net cash provided by operating activities</b>	<u>396,641</u>	<u>93,010</u>

21. Cash flows from investing activities

	2021 £	2020 £
Purchase of tangible fixed assets	(248,093)	(397,886)
Donated by DfE	(5,700)	-
Capital grants from DfE/ESFA	150,923	165,127
<b>Net cash used in investing activities</b>	<u>(102,870)</u>	<u>(232,759)</u>

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**22. Analysis of cash and cash equivalents**

	2021 £	2020 £
Cash in hand and at bank	529,549	235,778
<b>Total cash and cash equivalents</b>	<b>529,549</b>	<b>235,778</b>

**23. Analysis of changes in net debt**

	At 1 September 2020 £	Cash flows £	At 31 August 2021 £
Cash at bank and in hand	235,778	293,771	529,549
	<b>235,778</b>	<b>293,771</b>	<b>529,549</b>

**24. Pension commitments**

The academy's employees belong to two principal pension schemes: the Teachers' Pension Scheme England and Wales (TPS) for academic and related staff; and the Local Government Pension Scheme (LGPS) for non-teaching staff, which is managed by Royal Borough of Kingston Upon Thames. Both are multi-employer defined benefit schemes.

The latest actuarial valuation of the TPS related to the period ended 31 March 2016 and of the LGPS 31 August 2021.

There were no outstanding or prepaid contributions at either the beginning or the end of the financial year.

**Teachers' Pension Scheme**

The Teachers' Pension Scheme (TPS) is a statutory, contributory, defined benefit scheme, governed by the Teachers' Pension Scheme Regulations 2014. Membership is automatic for full-time teachers in academies. All teachers have the option to opt-out of the TPS following enrolment.

The TPS is an unfunded scheme to which both the member and employer makes contributions, as a percentage of salary - these contributions are credited to the Exchequer. Retirement and other pension benefits are paid by public funds provided by Parliament.

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**24. Pension commitments (continued)**

**Valuation of the Teachers' Pension Scheme**

The Government Actuary, using normal actuarial principles, conducts a formal actuarial review of the TPS in accordance with the Public Service Pensions (Valuations and Employer Cost Cap) Directions 2014 published by HM Treasury every 4 years. The aim of the review is to specify the level of future contributions. Actuarial scheme valuations are dependent on assumptions about the value of future costs, design of benefits and many other factors. The latest actuarial valuation of the TPS was carried out as at 31 March 2016. The valuation report was published by the Department for Education on 5 March 2019. The key elements of the valuation and subsequent consultation are:

- employer contribution rates set at 23.68% of pensionable pay (including a 0.08% administration levy)
- total scheme liabilities (pensions currently in payment and the estimated cost of future benefits) for service to the effective date of £218,100 million and notional assets (estimated future contributions together with the notional investments held at the valuation date) of £196,100 million, giving a notional past service deficit of £22,000 million
- the SCAPE rate, set by HMT, is used to determine the notional investment return. The current SCAPE rate is 2.4% above the rate of CPI, assumed real rate of return is 2.4% in excess of prices and 2% in excess of earnings. The rate of real earnings growth is assumed to be 2.2%. The assumed nominal rate of return including earnings growth is 4.45%.

The next valuation result is due to be implemented from 1 April 2023.

The employer's pension costs paid to TPS in the year amounted to £795,752 (2020 - £778,888).

A copy of the valuation report and supporting documentation is on the Teachers' Pensions website (<https://www.teacherspensions.co.uk/news/employers/2019/04/teachers-pensions-valuation-report.aspx>).

Under the definitions set out in FRS 102, the TPS is an unfunded multi-employer pension scheme. The academy has accounted for its contributions to the scheme as if it were a defined contribution scheme. The academy has set out above the information available on the scheme.

**Local Government Pension Scheme**

The LGPS is a funded defined benefit pension scheme, with the assets held in separate trustee-administered funds. The total contribution made for the year ended 31 August 2021 was £292,000 (2020 - £324,000), of which employer's contributions totalled £219,000 (2020 - £258,000) and employees' contributions totalled £ 73,000 (2020 - £66,000). The agreed contribution rates for future years are 18.1 per cent for employers and between 5.5 and 8.5 per cent for employees.

As described in note 1.12 the LGPS obligation relates to the employees of the academy, who were the employees transferred as part of the conversion from the maintained school and new employees who were eligible to, and did, join the Scheme in the year. The obligation in respect of employees who transferred on conversion represents their cumulative service at both the predecessor school and the academy at the balance sheet date.

Parliament has agreed, at the request of the Secretary of State for Education, to a guarantee that, in the event of academy closure, outstanding Local Government Pension Scheme liabilities would be met by the Department for Education. The guarantee came into force on 18 July 2013.

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**24. Pension commitments (continued)**

**Principal actuarial assumptions**

Royal Borough of Kingston Upon Thames Pension Fund

	<b>2021</b>	<b>2020</b>
	%	%
Rate of increase in salaries	<b>3.30</b>	2.60
Rate of increase for pensions in payment/inflation	<b>2.90</b>	2.20
Discount rate for scheme liabilities	<b>1.65</b>	1.70
	<u><u>          </u></u>	<u><u>          </u></u>

The current mortality assumptions include sufficient allowance for future improvements in mortality rates. The assumed life expectations on retirement age 65 are:

	<b>2021</b>	<b>2020</b>
	Years	Years
<i>Retiring today</i>		
Males	<b>21.9</b>	21.7
Females	<b>24.3</b>	23.9
<i>Retiring in 20 years</i>		
Males	<b>23.0</b>	21.7
Females	<b>26.2</b>	23.9
	<u><u>          </u></u>	<u><u>          </u></u>

**Share of scheme assets**

The academy's share of the assets in the scheme was:

	<b>2021</b>	<b>2020</b>
	£	£
Equities	<b>3,025,000</b>	2,405,000
Property	<b>252,000</b>	132,000
Cash	<b>337,000</b>	230,000
Debt instruments	<b>588,000</b>	527,000
<b>Total market value of assets</b>	<u><u><b>4,202,000</b></u></u>	<u><u>3,294,000</u></u>

The actual return on scheme assets was £613,000 (2020 - £160,000).

The amounts recognised in the Statement of financial activities are as follows:

	<b>2021</b>	<b>2020</b>
	£	£
Current service cost	<b>(577,000)</b>	(600,000)
Interest income	<b>58,000</b>	53,000
Interest cost	<b>(95,000)</b>	(88,000)
<b>Total amount recognised in the Statement of financial activities</b>	<u><u><b>(614,000)</b></u></u>	<u><u>(635,000)</u></u>

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**24. Pension commitments (continued)**

Changes in the present value of the defined benefit obligations were as follows:

	2021 £	2020 £
<b>At 1 September</b>	<b>5,323,000</b>	<b>4,566,000</b>
Current service cost	577,000	600,000
Interest cost	95,000	88,000
Employee contributions	73,000	66,000
Actuarial losses	1,234,000	50,000
Benefits paid	(55,000)	(47,000)
<b>At 31 August</b>	<b>7,247,000</b>	<b>5,323,000</b>

Changes in the fair value of the academy's share of scheme assets were as follows:

	2021 £	2020 £
<b>At 1 September</b>	<b>3,294,000</b>	<b>2,804,000</b>
Interest income	58,000	53,000
Actuarial gains	613,000	160,000
Employer contributions	219,000	258,000
Employee contributions	73,000	66,000
Benefits paid	(55,000)	(47,000)
<b>At 31 August</b>	<b>4,202,000</b>	<b>3,294,000</b>

**25. Operating lease commitments**

At 31 August 2021 the academy had commitments to make future minimum lease payments under non-cancellable operating leases as follows:

	2021 £	2020 £
Within 1 year	114,163	94,462
Between 1 and 5 years	76,792	61,849
	<b>190,955</b>	<b>156,311</b>

**26. Members' liability**

Each member of the charitable company undertakes to contribute to the assets of the company in the event of it being wound up while he/she is a member, or within one year after he/she ceases to be a member, such amount as may be required, not exceeding £10 for the debts and liabilities contracted before he/she ceases to be a member.

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**27. Related party transactions**

Owing to the nature of the academy and the composition of the Board of Trustees being drawn from local public and private sector organisations, transactions may take place with organisations in which the trustees have an interest. All transactions involving such organisations are conducted in accordance with the requirements of the Academies Financial Handbook, including notifying the ESFA of all transactions made on or after 1 April 2019 and obtaining their approval where required, and with the academy's financial regulations and normal procurement procedures relating to connected and related party transactions.

No related party transactions took place in the period of account, other than certain trustees' remuneration and expenses already disclosed in note 12.

The academy trust company occupies land (including buildings) which are owned by its Trustees who are Diocese of Southwark. The Trustees are the providers of the academy on the same basis as when the academy was a maintained school. The academy trust company occupies the land (and buildings) under a mere licence. This continuing permission of their Trustees is pursuant to, and subject to, the Trustees' charitable objects, and is part of the Catholic Church's contribution since 1847 to provide State funded education in partnership with the State. The licence delegates aspects of the management of the land (and buildings) to the academy trust company for the time being, but does not vest any rights over the land in the academy trust company. The Trustees have given an undertaking to the Secretary of State that they will not give the academy trust company less than two years notice to terminate the occupation of the land (including buildings). Having considered the factual matrix under which the academy trust company is occupying the land (and buildings) the directors have concluded that the value of the land and buildings occupied by the academy trust company will not be recognised on the balance sheet of the company. There were no further transactions during the period between the academy and the Diocese of Southwark (2020: £NIL). There were no balances owing to/from the Diocese of Southwark at 31 August 2021 (2020: £NIL).

The following individuals are related parties by virtue of their personal relationships with Trustees, but all individuals are remunerated in line with their peers and other staff members performing a similar role or function.

Mrs Catriona Maher (Teacher in the School) - Wife of Head Teacher Mr Sean Maher  
Mr Mike Cloudsdale (Support Staff in the School) - Husband of Staff Governor Mrs Nikki Cloudsdale  
Mrs Angela Maher (6th form Cafe Manager) - Mother of Head Teacher Mr Sean Maher